

By: Peter Sass, Head of Democratic Services

To: Health Overview and Scrutiny Committee, 6 September 2013

Subject: West Kent CCG: Mapping the Future

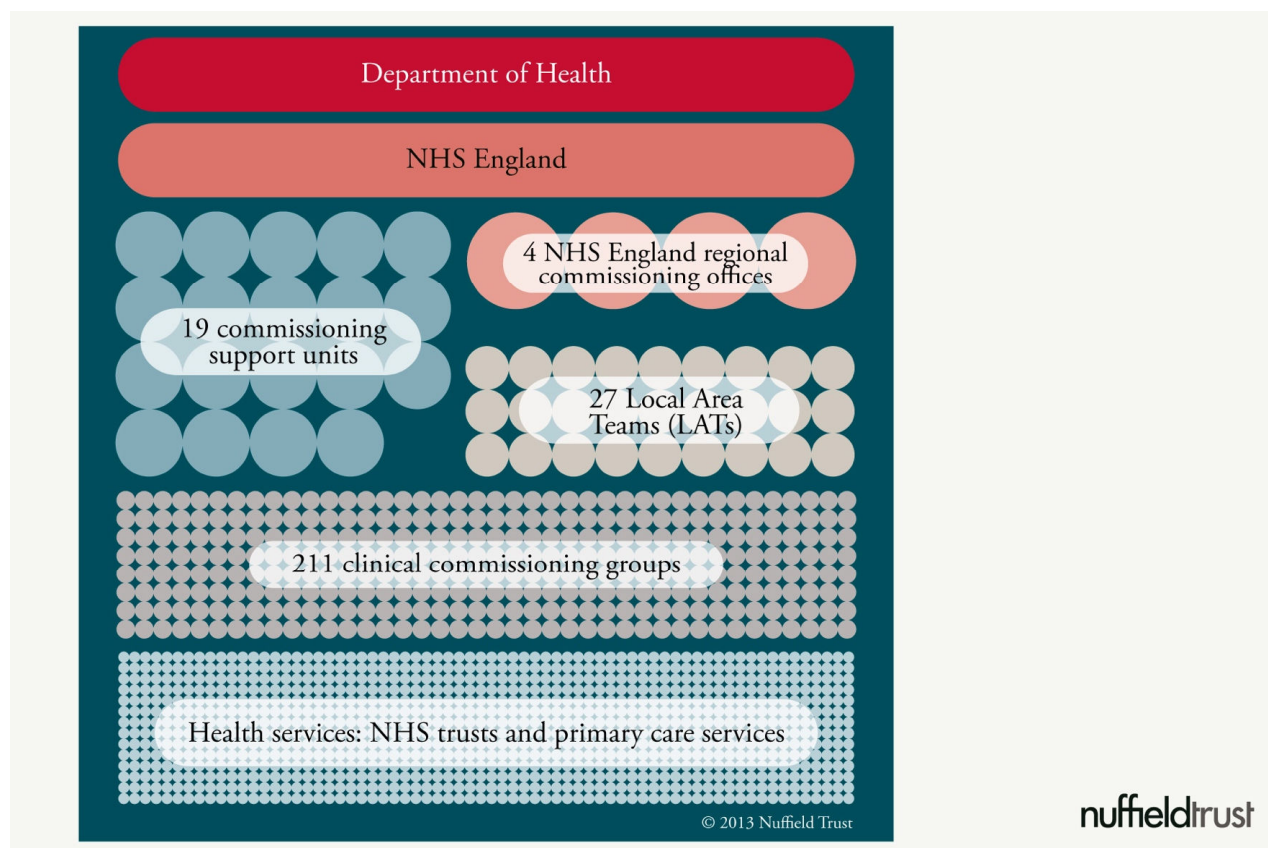
Summary: This report invites the Health Overview and Scrutiny Committee to consider the information provided by NHS West Kent CCG.

It provides additional background information which may prove useful to Members.

1. Introduction

- (a) On 1 April 2013, the majority of the changes introduced by the Health and Social Care Act 2013 came into effect. The following table from the Nuffield Trust provides an overview of the NHS structure this Act brought about.¹

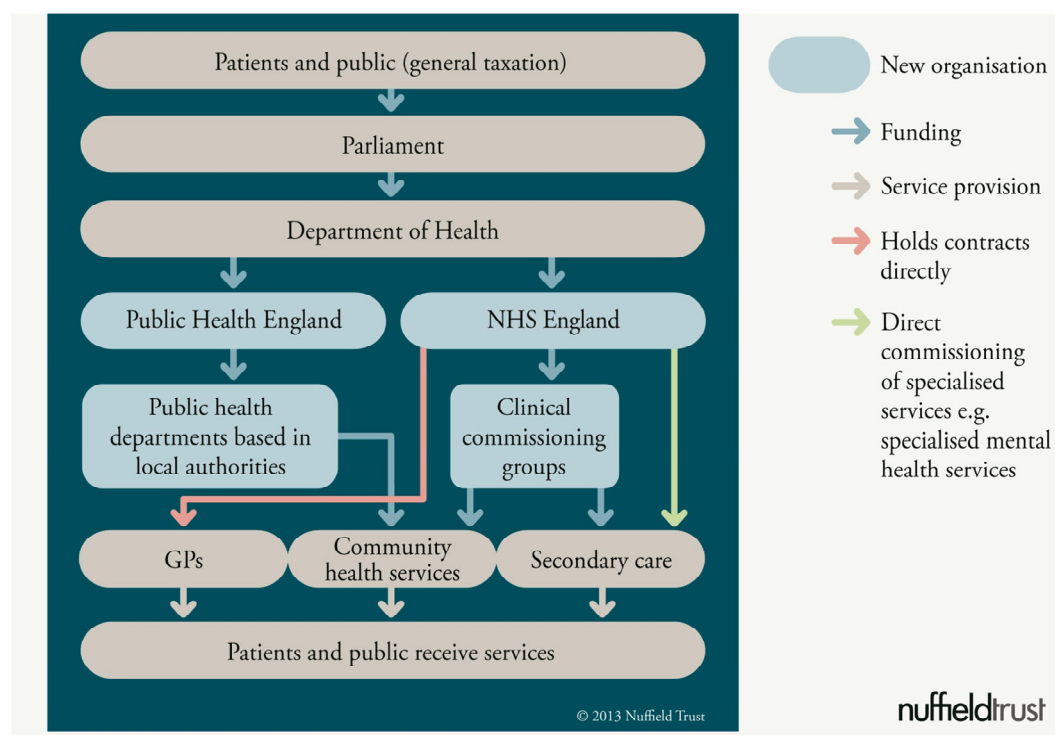
Diagram 1: The Structure of the NHS



¹ Diagrams 1 and 2 sourced from: The Nuffield Trust, *The New Structure of the NHS in England*, <http://www.nuffieldtrust.org.uk/talks/slideshows/new-structure-nhs-england>

- (b) Within the NHS, there is a difference between organisations which commission care and those which provide care. A wide range of organisations provide care with different ones specialising in different types of services. Taken together, across England providers of NHS funded services deal with over 1 million patients every 36 hours.²
- (c) Commissioning organisations are those which undertake the planning and purchasing of NHS services. The NHS is funded by taxation and there is an overall NHS commissioning budget of over £95 billion annually.

Diagram 2: Funding Arrangements



2. Clinical Commissioning Groups (CCGs)

- (a) CCGs are statutory NHS organisations. They are commissioning organisations formed from general practices. All GP practices are part of a CCG and the CCG is responsible for commissioning health services for the population within the CCG boundaries. There are 211 CCGs across England and they are collectively responsible for a commissioning budget of over £63 billion for 2013/14. In addition, £1.3 billion has been allocated for the running costs of CCGs.
- (b) The majority of hospital, mental health and community health services will therefore be commissioned by CCGs. This includes:

² Department of Health, *Guide to the Healthcare System in England*, May 2013, p.4, https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/194002/9421-2900878-TSO-NHS_Guide_to_Healthcare_WEB.PDF

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- Urgent and emergency care (including ambulance services, accident and emergency, and NHS 111);
- Out of hours GP services;
- Planned hospital care;
- Community health services;
- Maternity services;
- Children's health services;
- Services for people with learning disabilities; and
- Mental health services.

(c) There are 8 CCGs covering Kent and Medway, as shown below.

Map 1: CCGs in Kent and Medway³



3. Profiles of Kent and Medway CCGs.⁴

- (a) NHS Ashford Clinical Commissioning Group. NHS Ashford Clinical Commissioning Group is responsible for a population of 121,000 people. It comprises 16 GP practices. It has a commissioning budget of £131 million.
- (b) NHS Canterbury and Coastal Clinical Commissioning Group. NHS Canterbury and Coastal Clinical Commissioning Group is responsible for a population of 210,000 people, in Canterbury, Faversham, Whitstable, Herne Bay, Sandwich, Ash and surrounding areas. It

³ Map produced by the Kent and Medway Area Team.

⁴ Information from Kent and Medway Area Team. CCG financial allocations sourced from: NHS England, *CCG financial allocations 2013-14*, <http://www.england.nhs.uk/wp-content/uploads/2012/12/ccg-allocations-13-141.pdf>

comprises 23 GP practices. It has a commissioning budget of £235 million.

- (c) NHS Dartford, Gravesham and Swanley Clinical Commissioning Group. NHS Dartford, Gravesham and Swanley Clinical Commissioning Group is responsible for a population of 249,000 people in Dartford, Gravesham and the northern part of Sevenoaks district. It comprises 36 GP practices. It has a commissioning budget of £274 million.
- (d) NHS Medway Clinical Commissioning Group. NHS Medway Clinical Commissioning Group is responsible for a population of 283,000 people. It comprises 58 GP practices. It has a commissioning budget of £327 million.
- (e) NHS South Kent Coast Clinical Commissioning Group. NHS South Kent Coast Clinical Commissioning Group is responsible for a population of 199,000 people in Dover, Deal and Shepway. It comprises 31 GP practices. It has a commissioning budget of £253 million.
- (f) NHS Swale Clinical Commissioning Group. NHS Swale Clinical Commissioning Group is responsible for a population of 106,000 people. It comprises 21 GP practices. It has a commissioning budget of £122 million.
- (g) NHS Thanet Clinical Commissioning Group. NHS Thanet Clinical Commissioning Group is responsible for a population of 140,000 people. It comprises 21 GP practices. It has a commissioning budget of £190 million.
- (h) NHS West Kent Clinical Commissioning Group. NHS West Kent Clinical Commissioning Group is responsible for a population of 464,000 people. It comprises 62 GP practices. It has a commissioning budget of £471 million.

3. Commissioning Support Units (CSUs)

- (a) While CCGs remain legally accountable for their statutory obligations, CCGs may choose to obtain support in carrying out their functions by employing in-house staff, and/or choosing to use new NHS CSUs or other sources of commissioning support.
- (b) There are currently 19 NHS CSUs, hosted by NHS England. The intention is for CSUs to develop and become standalone organisations by April 2016.
- (c) CCGs in Kent and Medway are being supported by in-house officers and the CSU, Kent and Medway Commissioning Support (KMCS).

KMCS also provide services to other health organisations such as the Kent and Medway area team and Department of Health.

4. NHS England

- (a) Prior to 1 April 2013, NHS England was known as the NHS Commissioning Board. It is an executive non-departmental public body of the Department of Health. NHS England has an overarching function to support the NHS nationally and ensure the money spent provides the best possible care for patients and that national standards are drawn up and delivered consistently across the country.
- (b) It is responsible for the overall NHS commissioning budget of over £95 billion annually. From this, the budgets for Clinical Commissioning Groups (CCGs) are provided to enable them to commission services locally. It also supports, develops and assures the CCGs.
- (c) NHS England is responsible for directly commissioning over £25 billion of health services (in 2013/14), specifically:
- Primary care services;
 - Specialised services;
 - Offender healthcare;
 - Some services for members of the armed forces.
- (d) 27 Local Area Teams of NHS England will carry out the commissioning of these services, operating to a common model, and work closely with CCGs. Kent is covered by the Kent and Medway Area Team.
- (e) NHS England will also host a number of clinical networks and senates relating to different clinical areas and operating across a range of geographical areas. Other networks will operate more locally:
- There will be a total of 12 **clinical senates**, 1 will cover the South East Coast area – Kent, Medway, East Sussex, West Sussex, Brighton and Hove and Surrey. These will connect with the development of academic health science networks (AHSNs) and local education training boards.
 - Strategic **clinical networks** hosted and funded by NHS England will support commissioners in areas where an integrated whole systems approach will lead to improvements. They will last 5 years and be supported by 12 locally based support teams. The first four conditions/patient groups selected are:
 - Cancer;
 - Cardiovascular disease (including cardiac, stroke, diabetes and renal disease);
 - Maternity and children's services;
 - Mental health, dementia and neurological conditions.

5. Recommendation

Members of the Health Overview and Scrutiny Committee are asked to consider and comment on the report from West Kent CCG.

Background Documents

None.

Contact Details

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